MEMORANDUM FOR UNDER SECRETARY OF DEFENSE FOR ACQUISITION, TECHNOLOGY AND LOGISTICS
UNDER SECRETARY OF DEFENSE FOR POLICY


I hereby direct you to conduct a comprehensive review of DoD-led TS&FD processes, as recommended by Presidential Study Directive-8, Export Control Reform (ECR) Task Force Report, January 29, 2010. The ECR Task Force recommended initiation of an effort "to streamline and harmonize USG [U.S. Government] disclosure processes (e.g., Exception to the National Disclosure Policy, Low Observable-Counter Low Observable, and safeguarding and control of Communications Security)" as soon as possible. Include in your review the TS&FD processes used by the Military Departments.

Our existing DoD-led TS&FD processes have many strengths and have served DoD well for many years. However, based on previous DoD analyses, the processes could be further harmonized and streamlined to better serve DoD. DoD Components take a substantial amount of time to develop and submit, for each case, between three and eight separate requests to TS&FD processes that:

a. Use different request formats and analytical approaches, resulting in gaps and a lack of coordination by necessary participants;

b. Process requests on different timelines with different decision documents that often overlap one another; and

c. Cause difficulties in providing timely DoD decisions on precedent-setting TS&FD proposals to other USG departments and agencies, partner governments, and U.S./foreign industry.

The DoD TS&FD Review should assess the ability of existing DoD-led TS&FD processes to balance the often-conflicting DoD policy objectives of building allied and friendly nation partner capability while maintaining U.S. leading-edge capabilities and ensuring technology security. Most importantly, alternative TS&FD approaches should be examined and recommendations provided to the Secretary of Defense and Deputy

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Secretary of Defense for consideration. Once this step has been completed, DoD should inform the interagency ECR Task Force of its findings and recommendations.

You are to use the Arms Transfer and Technology Release Senior Steering Group to ensure appropriate representation from all key DoD TS&FD stakeholders in the conduct of this review. Please provide your findings and recommendations to me within 120 days of the date of this memorandum.

cc:
Secretaries of the Military Departments
Chairman of the Joint Chiefs of Staff
Under Secretary of Defense for Intelligence
Assistant Secretary of Defense for Networks and Information Integration
General Counsel of the Department of Defense
Director, Defense Security Cooperation Agency
Director, Defense Technology Security Administration
Director, National Geospatial-Intelligence Agency
Director, National Security Agency